



Notice and Proxy Ballot for 2021 Annual Meeting of Members The Pension Boards-United Church of Christ, Inc.

The 2021 Annual Meeting of Members of The Pension Boards-United Church of Christ, Inc. will be held on Thursday, May 13, 2021 at the Interchurch Center, 475 Riverside Drive, Room 1020, New York, NY 10115 commencing at 2:00 p.m., EDT, for the election of Trustees and transaction of such other business as may properly come before the meeting.

As a member of The Pension Boards-United Church of Christ, Inc., (Pension Boards), I hereby designate Brian R. Bodager, President and Chief Executive Officer, or Larry Yunaska, Vice Chair of the Board of Trustees of the Pension Boards, to represent me as my Proxy (Proxy) to vote as directed on the reverse side of this proxy ballot at the Annual Meeting of Members (Annual Meeting) and at any adjournment thereof.

My Proxy shall vote for the Nominees to the Board of Trustees (Nominees) as specified on the reverse side of this proxy ballot or, if no vote is specified, shall vote FOR all the Nominees. For any other business properly coming before the Annual Meeting, the Proxy shall vote in accordance with his best judgment.

You may cast your vote electronically at http://bit.ly/PB_VOTE_2021. Voting will close at 5:00 p.m., EDT on Wednesday, May 12, 2021. If you are voting by mail, please mail your proxy ballot promptly to the Pension Boards-UCC, 475 Riverside Drive, Room 1020, New York, NY 10115, to ensure that your vote will be counted. Please use only one method of voting.

Instructions from Member
The Pension Boards-United Church of Christ, Inc.

- I represent that this proxy ballot is my only vote. I have not previously voted electronically or submitted a ballot.

VOTE ONLINE TODAY

http://bit.ly/PB_VOTE_2021

Member Name: _____

(please print)

Member Signature: _____

Date: _____, 2021

Vote Instructions

In accordance with the front of this proxy ballot, I hereby instruct my Proxy to cast my vote for Trustees as specified below.

The Board of Trustees recommends you vote FOR each of the Nominees.

Re-Election for a Four-Year Term Ending 2025 Annual Meeting

Mr. William C. Huffman

Rev. Dr. Carol E. Lytch

Election for a Four-Year Term Ending 2025 Annual Meeting

Mr. Ángel E. Cepeda Velázquez

- I vote **FOR** all Nominees.
- I vote **FOR** all Nominees, except the following:

- I vote **AGAINST** all Nominees.